

CITY OF PHOENIX - AVIATION DEPARTMENT

WEST TERMINAL: Shaping the Future of Sky Harbor and Our Region

Aviation Business Summit
March 10, 2026

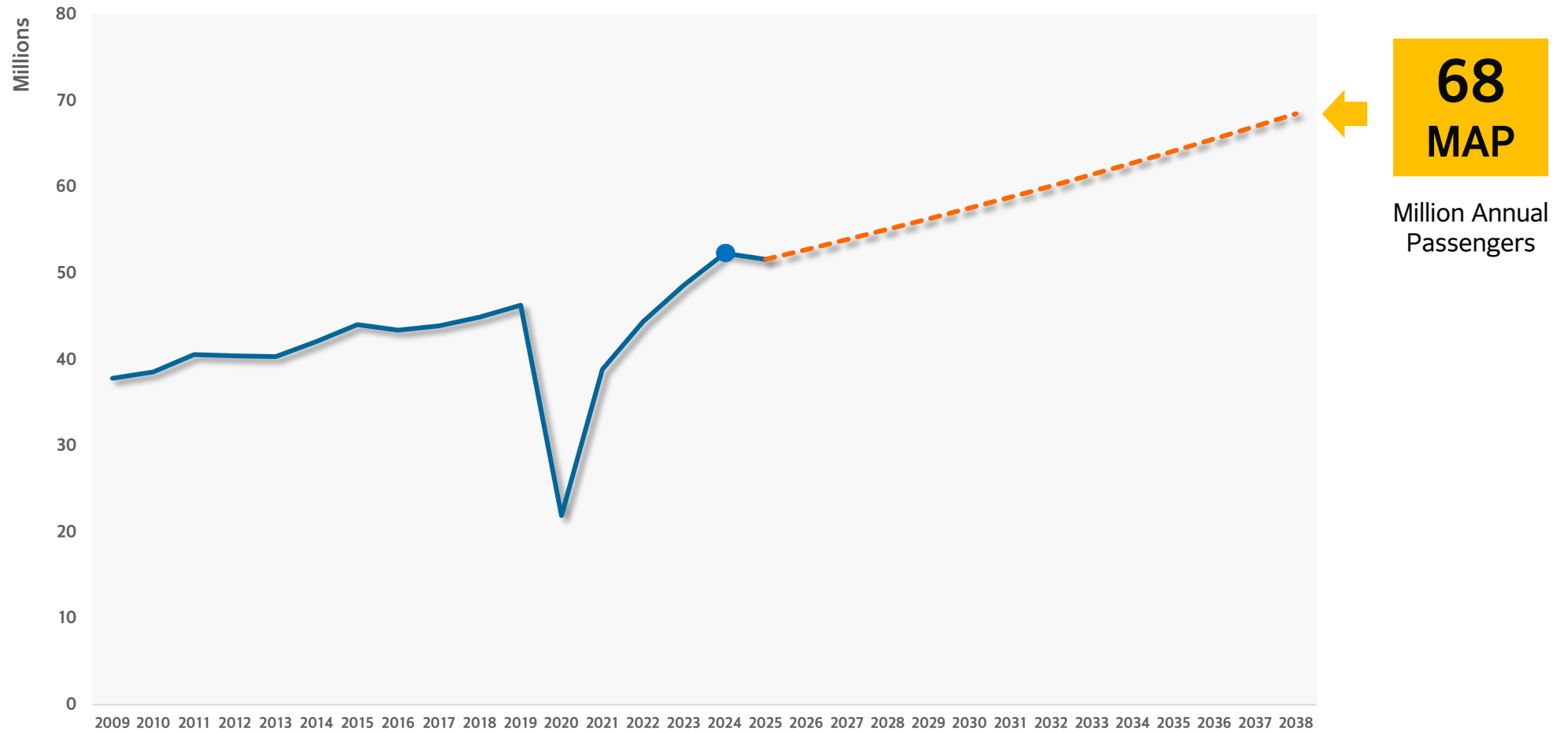
PHX DVT BYR



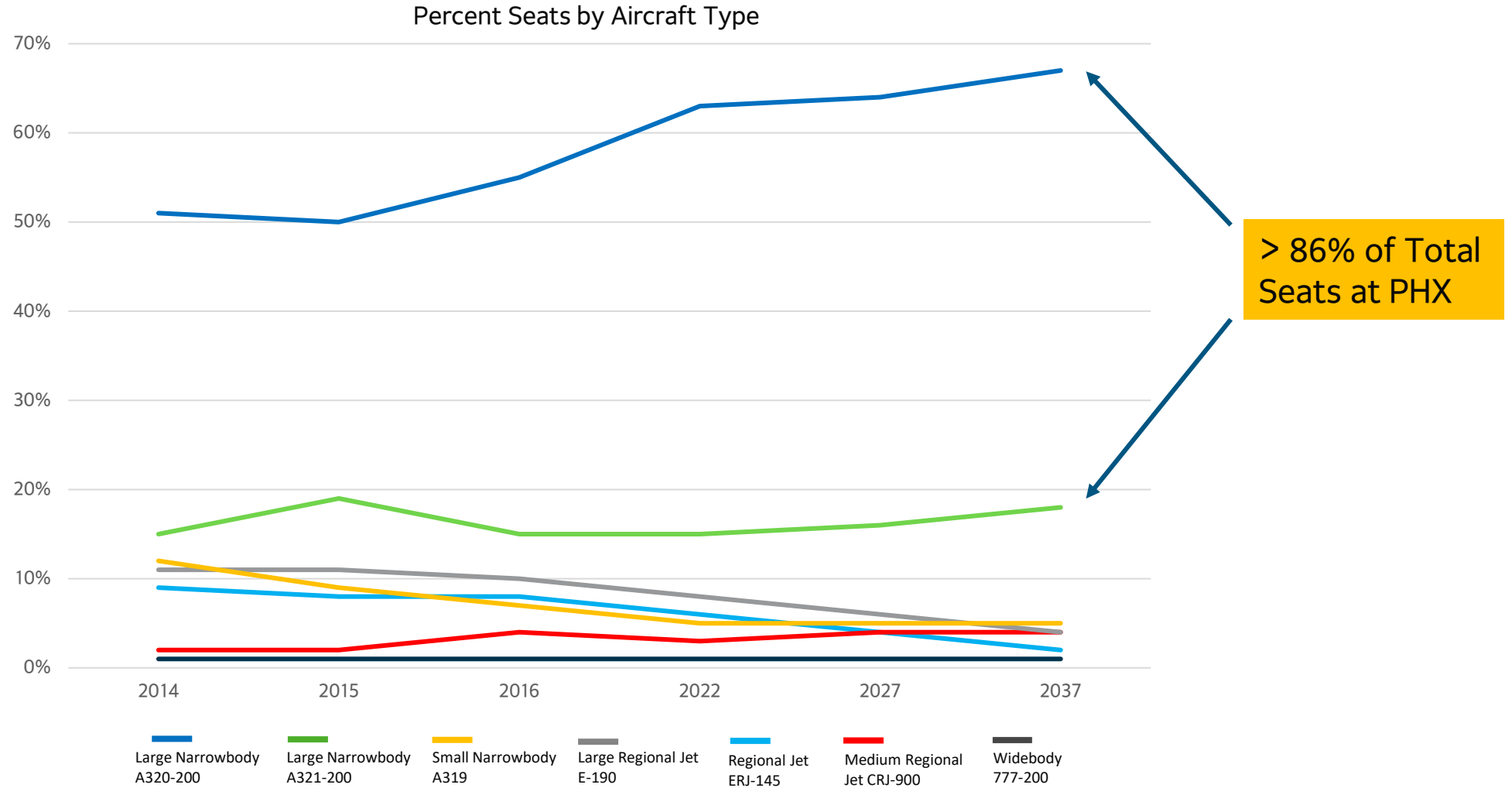
PHX Passenger Activity




Projected Demand



Aircraft Upgauging

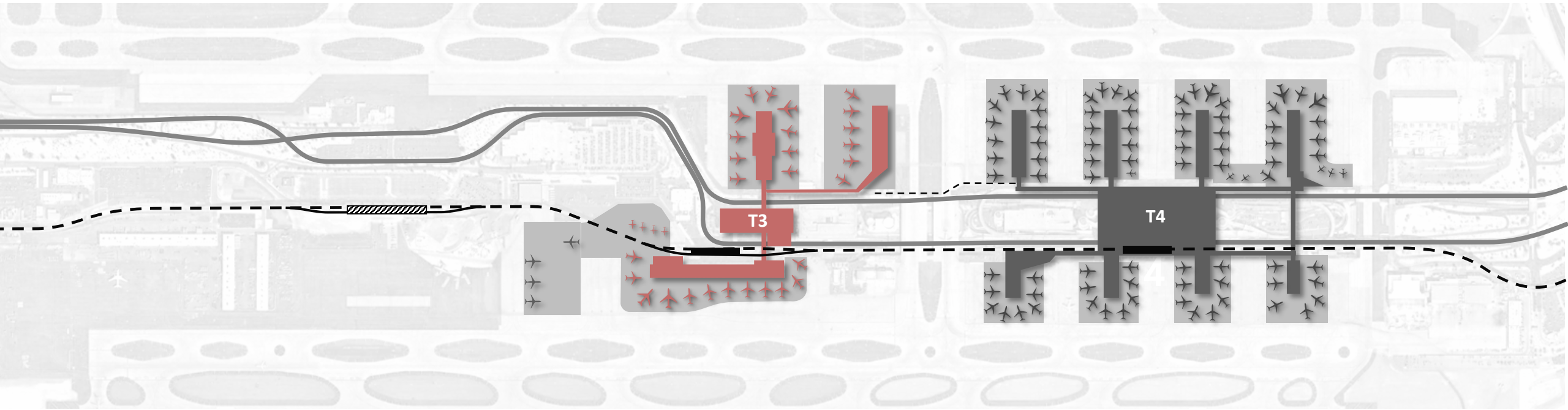


FIS

 U.S. Customs and
Border Protection
Phoenix Sky Harbor International Airport



Terminal Demand-2050



Demand

90



Terminal Capacity

16

53

21

10

20

30

40

50

60

70

80

90

100

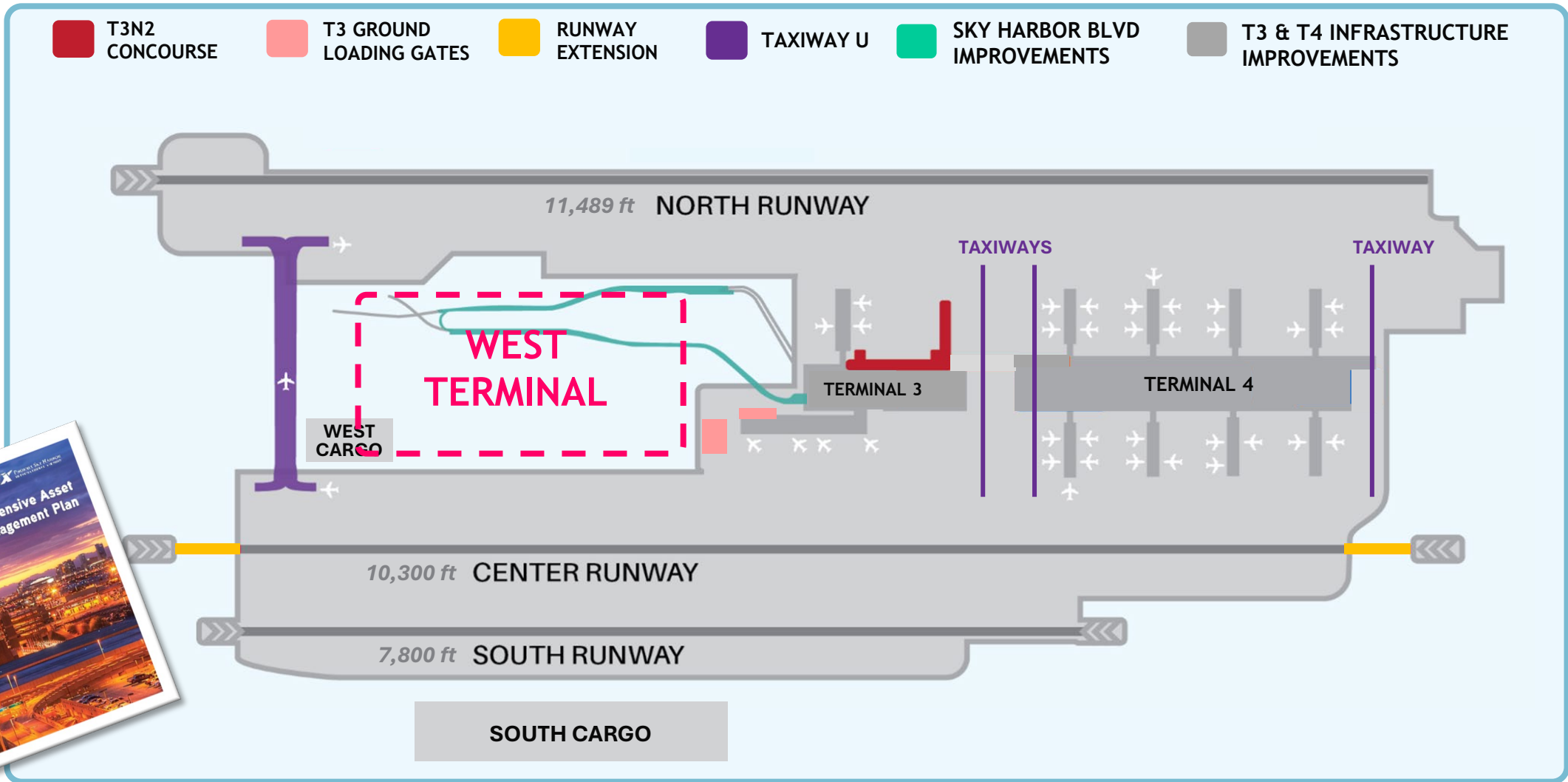
Million Annual Passengers (MAP)

■ PHX ■ T3 ■ T4 ■ Shortfall

Terminal Capacity Shortfall
-21 MAP



Preparing for Future

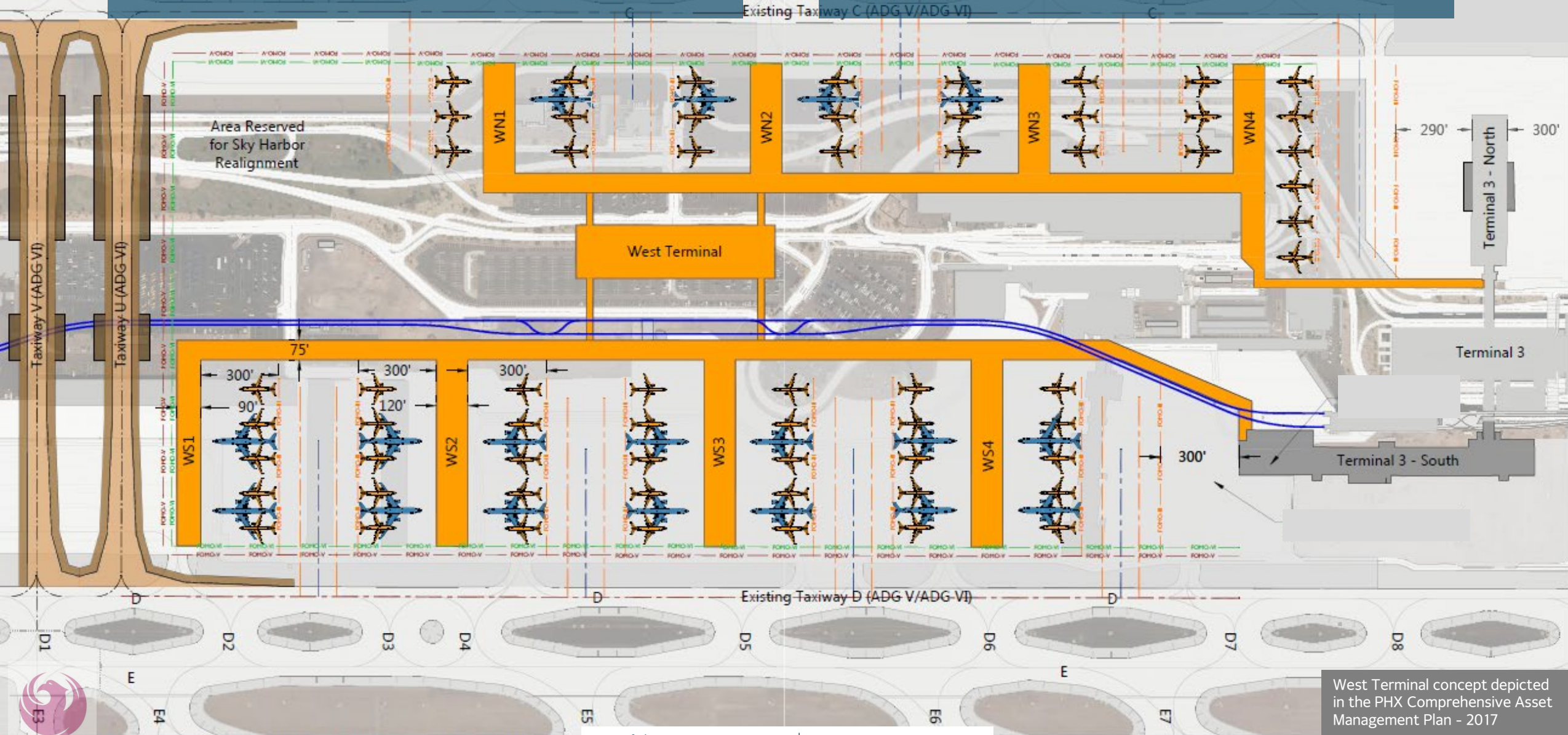


West Terminal



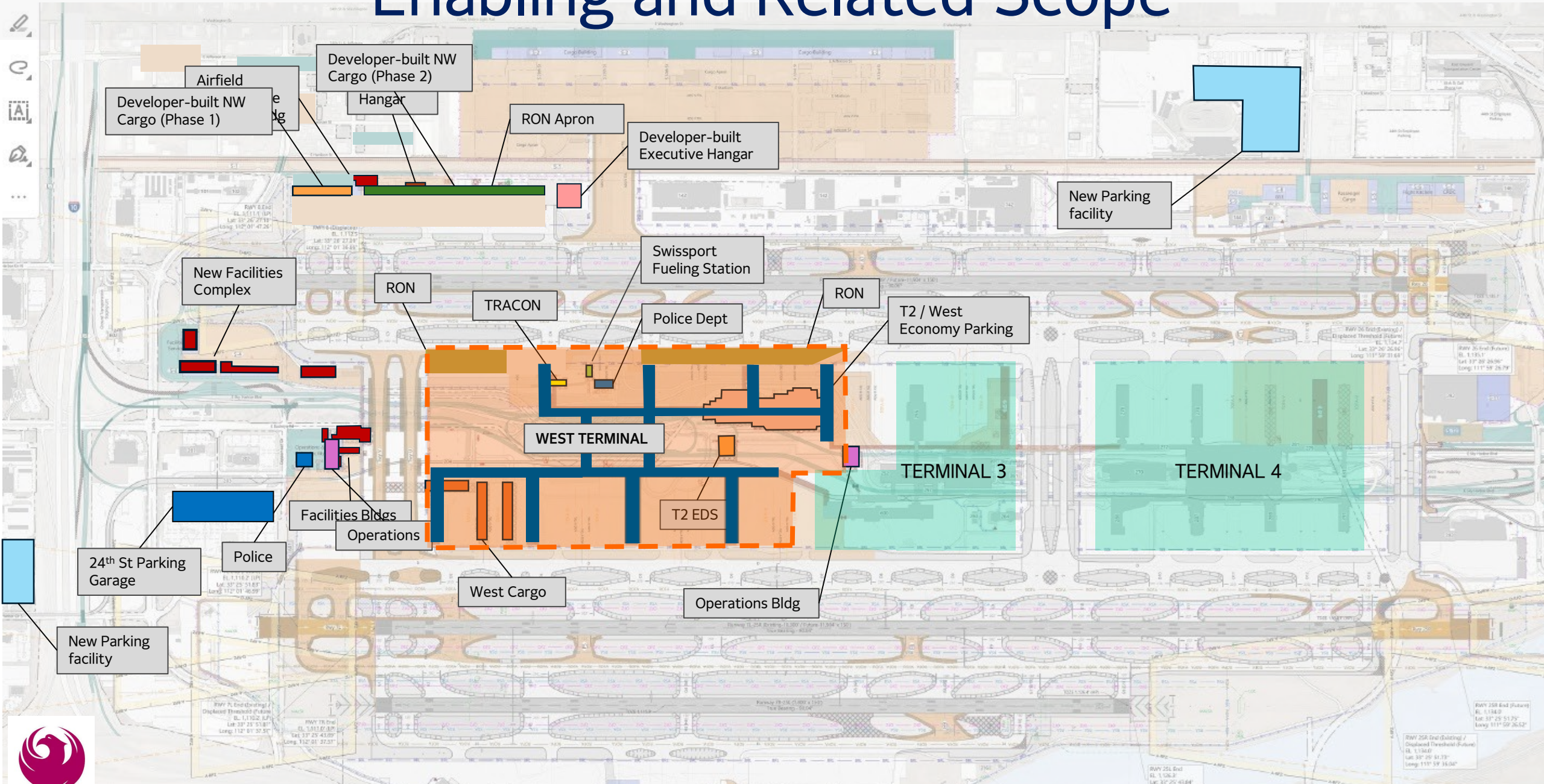
62 Narrowbody Contact Gates

18 Widebody Contact Gates

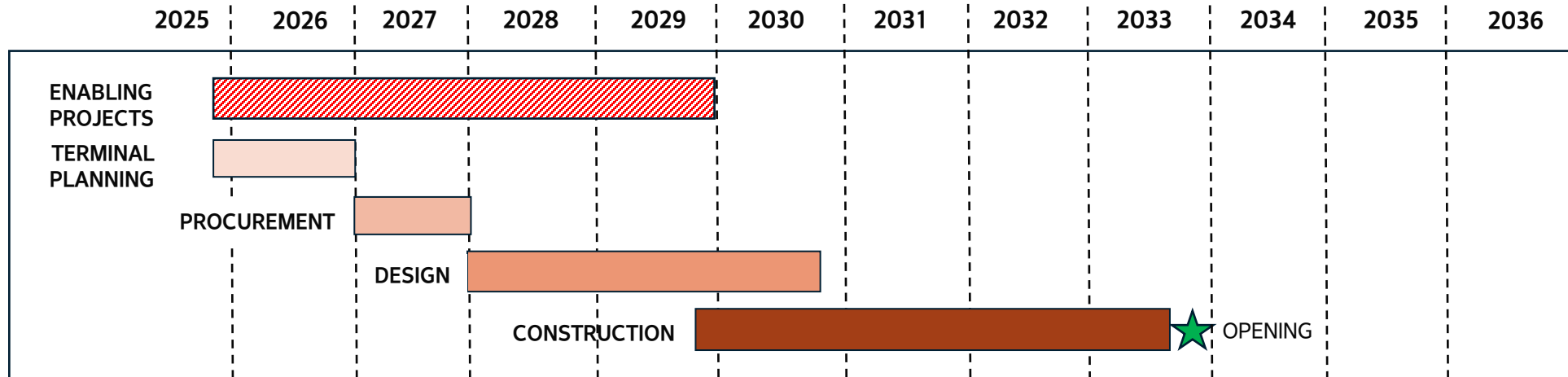


West Terminal concept depicted in the PHX Comprehensive Asset Management Plan - 2017

Enabling and Related Scope



Tentative Timeline



Advanced Terminal Planning

FEB 2026

APR 2026

DEC 2026



VISIONING

- Goals and Objectives
- Pax Experience
- Level of Service
- Airport priorities
- Success criteria
- Anchor Airline tenant



DEFINITION

- Space programming
- Adjacencies
- Concept alternatives
- Phasing/Operations
- Cost Estimation
- Concept Selection



CONCEPT DEVELOPMENT

- Preferred Concept
- Phasing Plan
- Operations Plan
- Final Architectural Vision
- Conceptual Budget
- Project Schedule



Program Definition Document



Stakeholder Engagement



Opportunity Landscape



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